Senior Leader Class IX Strategy Session

5 Feb 04

Senior Attendees

- Mr. Alan Estevez, ADUSD Supply Chain Integration
- MG Mortensen, CENTCOM J4
- MG Dail, TRANSCOM J3
- MG Mongeon, DLA J3
- MG Stevenson, AMC G3
- BG Johnson, DA G4, Plans and Ops
- Ms. Plumber, SES, DA G4
- BG (P) Border, FORSCOM G4
- Mr. Gary Motsek, SES, AMC Dep G3 for Support Operations
- BG Radin CFLCC G4
- BG Sheid, SDDC
- Mr. Baillie, SES, DLA J37
- Ms. Young, SES, TRANSCOM J5
- Ms. Campbell, SES, DDC DD
- Col Petruccelli, DLA J4-D
- COL Brooks, CDDOC Chief of Requirements & Synchronization Cell
- COL Wilson, FORSCOM, Chief of Materiel Management

Why are we here?

- TRANSCOM J3 expressed concerns
  - Upcoming force rotation will strain airlift
  - Must examine all movement requirements
- DLA J3 agreed to arrange and host
- Brainstorm options and map solutions

Discussion Topics

1. Diversion of Materiel in the Pipeline

1. Air vs Surface

1. APOE Assessment

4. Theater Container Constraints

Topic 1:
Diversion of Materiel in the Pipeline

- Issue: Divert materiel for redeploying units
  - 26 SSAs are not being replaced
  - Remaining SSA-supported units will be replaced

- Solution:
  - Replicate the 101st AA Division Supply Support Activities solution
    - CFLCC provides impacted SSAs/DODAACs -- DDC will capture and divert
    - CFLCC identifies destination for redirected materiel -- DDC will divert
    - SDDC/AMC will divert materiel at CONUS surface and aerial ports
    - Materiel already enroute will go forward and be accepted in theater
  - Take early steps to reduce future captured volume/workload
    - 60 days before redeployment - submit fill or kill requisitions
    - 14 days before redeployment - submit mass cancellations

Need message with overarching redeployment guidance

Topic 2:
Air vs Surface

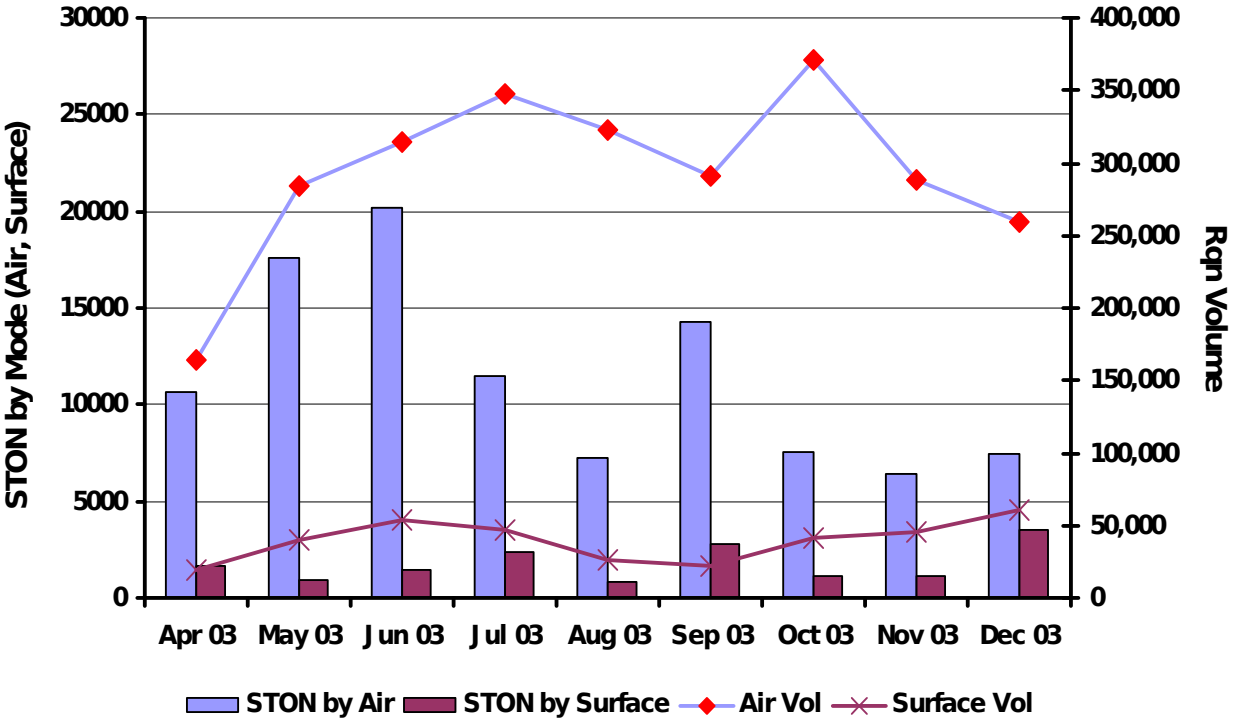
- LOGSA indicates 65% of the short tons and 87% of the requisitions were shipped by air for CY 2003
  - IPT to address mid- to long-term solutions for supply & transportation priorities
  - CENTCOM ALOC Priorities (1/22/04)
    - Small Arms Protective Insert
    - Outer Tactical Vest
    - Extended Cold Weather Clothing
    - Desert Camouflage Uniforms

DLA Forward Stocking Initiative may influence

- Possible short-term solutions:
  - Divert routine ALOC to surface transportation
  - Expand the current Army ACA Challenge Criteria
  - CENTCOM rep at DDSP to direct challenges
  - Divert entire Federal Supply Classes to surface, i.e., Class I and IV…others?

Recommend Army-led IPT to study short term solutions

Air vs Surface Shipment to SWA
Class IX



Months defined by Materiel Release Date (MRO)
Excludes Cancels and Rejects

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Topic 3:
Aerial Port Assesment

- DDC-sponsored Pure Pallet Review of Dover and Charleston aerial ports and DDSP--Feb 4-11
  - Team from USTRANSCOM, DLA, Air Mobility Command
  - Identify sources of misrouted materiel and recommend corrective action
    - Assess pure pallet processes
    - Assess ability to provide Level 6 data on RFID
    - Assess ways to provide advance visibility of materiel
  - Frustrated Shipments – possible prototype of Active Performance Management (APM)

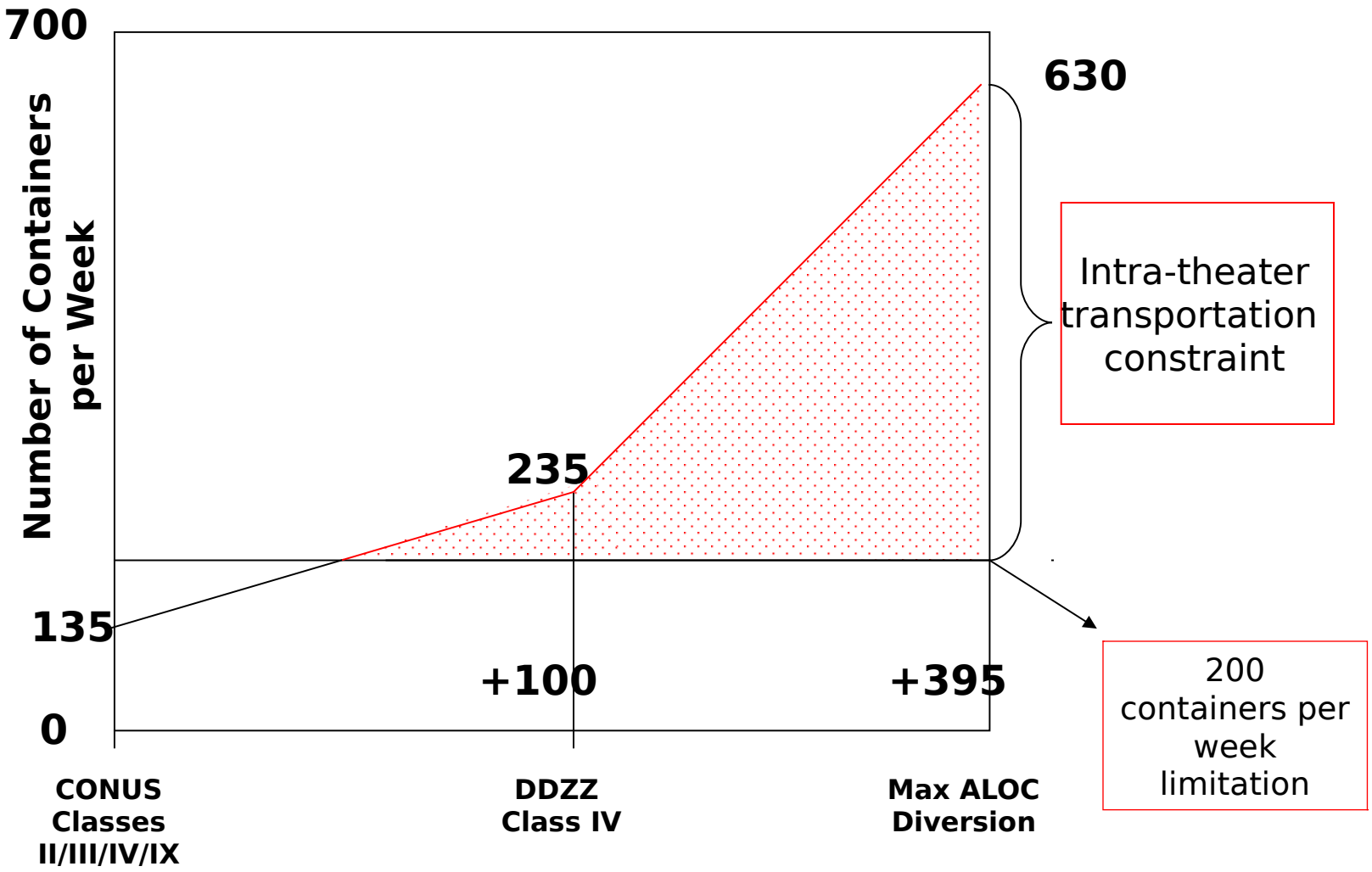
DDC to identify gaps and provide solutions by 20 Feb 04

Topic 4:
Theater Container Constraints

- Issue: Are there CENTCOM container constraints/limits?
  - 200 containers per week to Iraq (all DOD sources)
    - ~ 100 containers originating from DLA in CONUS
    - ~ 100 containers from Bahrain (DDZZ) (more can be shipped)
  - Is there a limit from DDDE?
- Possible solutions:
  - Maintain status quo
  - CENTCOM remove container limits
  - CENTCOM redefine priorities
    - Class I and IX?

DLA needs clarity on container throughput constraints

Container Movement* Constraints into Iraq per Week



* DLA Shipments Only

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Summary

- Need message with overarching redeployment guidance
- Recommend Army-led IPT to study short term solutions
- DDC to identify gaps and provide solutions by 20 Feb 04
- DLA needs clarity on container throughput constraints